

# Charles Vance Kauzlarich

Director at MITRE

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## Experience

### **Director, Integration at MITRE**

October 2013 - Present (2 years 3 months)

Assists the Senior Vice President for Programs and Technology with line management of the Center for Connected Government Program Divisions and Technical Centers; and oversees operations support for the Center for Connected Government including corporate partners services, Resource Managers, IT services and laboratory operations.

### **Technical Director, Center for Connected Government Technical Centers at MITRE**

June 2011 - October 2013 (2 years 5 months)

Lead MITRE Center for Connected Government recruiting, assimilation, professional and capability development, and resourcing of thirteen technical center departments' staff to MITRE managed FFRDC work programs (IRS-VA, Centers for Medicare and Medicaid Services, Homeland Security, Department of Defense, FAA, and Federal Judiciary)

### **Deputy Director, Center for Enterprise Modernization at MITRE**

January 2001 - June 2011 (10 years 6 months)

Director at MITRE, providing MITRE program management and systems engineering support to the US Department of Treasury, Internal Revenue Service, and other financial management and intelligence government organizations in the areas of systems engineering, enterprise architecture, IT infrastructure, and acquisition/project management. Support IRS Chief Information Officer/Chief Technology Officer strategic planning, enterprise transition planning, capital investment analysis, and project independent reviews. Other activities include support to CIOs and independent reviews for the Department of Defense, Department of Homeland Security, and other federal civil agencies.

### **Chief Information Officer at Defense Finance and Accounting Service**

January 1996 - December 2000 (5 years)

Director for Information and Technology, and Chief Information Officer Officer [CIO], Defense Finance and Accounting Service [DFAS]. DFAS, a Defense agency, processes entitlements, accounts for, and disburses over \$1 billion per day in support of United States Department of Defense global operations. Formulated Agency information management strategy and directed annual information and technology expenditures of over \$500 million. Led planning for and realignment of over 19 thousand employees/managers from a traditional management hierarchy to a business line operational orientation. Developed operational, technical and systems architectures to guide evolution of DFAS business operations. Conceptualized and implemented the DFAS Corporate Information Infrastructure as the framework for managing and

operationally supporting this evolution. Managed continual technical evolution of a \$70 million, 26,000 seat, twenty six site local area network Internet compatible infrastructure. Benchmarked and continually improved \$180 million annual operations of seven systems engineering organizations, with two attaining CMM Level III certification, and the remaining attaining Level II. Managed outsourcing of \$180 million/annum wide area telecommunications and production computing services to the Defense Information Systems Agency.

### **Director, Operations Planning & Management at Defense Information Systems Agency**

1992 - 1996 (4 years)

Led consolidation/integration of Defense Information Systems Agency Planning and computing and telecommunications services to form the Defense Information Services Management Organization, a \$2 billion per annum fee-for-service operation. Served as Director for Plans and Policy, and later as Deputy Director of Operations for this organization. Managed the day-to-day operations of 16 major data centers and global Defense wide-area telecommunications networks supporting military command and control and combat service support operations [logistics, finance, medical, personnel].

### **Deputy Director for Information Engineering at Defense Information Systems Agency**

1990 - 1992 (2 years)

Led establishment of the Defense Information Technology Services Organization, a 3,700 person fee-for-service software development and computing “utility” serving Defense Agencies, and later growing to over 17,000 personnel providing these services to the defense acquisition, logistics, financial, personnel, and medical communities. Established a center for business process analysis, which provided facilitated business reengineering, data management, and implementation planning services for government organizations.

### **Director, Information Resources Management and Architecture at Assistant Secretary of Defense (Health Affairs)**

1990 - 1992 (2 years)

Within Office of the Deputy Assistant Secretary of Defense (Health Management Systems), created a comprehensive Military Health Services System architecture and strategic plan. Working with the Department of Defense Corporate Information Management (CIM) Program, established the CIM Medical Functional Group, served as its Deputy, and led development of patient care, pharmacy, radiology, clinical laboratory, medical logistics, and other medical functional business evolution strategies and supporting implementation plans. In support of the Director, Defense Information, led development of the first Enterprise Model of the Department of Defense.

### **Deputy Program Manager at TriSevice Medical Information System Program**

1986 - 1990 (4 years)

Managed program planning, tracking, resource management and acquisition activities related to specification, “fly before buy” procurement and implementation of the \$1.1 billion Composite Health Care System providing patient administration, patient care, and ancillary support information management services to

all Army, Navy and Air Force hospitals and clinics worldwide. Worked with Congressional staff, General Accounting Office and Defense Major Automated Information System Review Council principals to facilitate award of this major defense contract. Managed the first phase of this contract. Then established and became Program Manager of the Requirements Program Office, in which capacity constructed a comprehensive repository of Military Health Services System information management requirements and established and managed formal defense-wide procedures for building and maintaining requirements baselines for medical information systems.

### **Medical Program Manager at Walter Reed Army Medical Center**

1970 - 1986 (16 years)

Designed and managed development and implementation of the Army's first clinical data processing applications. Authored the Army Medical Department's plan for application of computer technology in support of patient care and research—a plan resulting in formation of the Tri-Service Medical Information System (TRIMIS) Program—the first program to produce single applications supporting all Military Departments. From 1974 through 1986 served in architecture, planning and technical integration positions within the Army component of the TRIMIS Program. During this period led acquisitions resulting in implementation of patient appointments, pharmacy, clinical laboratory, radiology, patient administration and medical logistics systems. Member of new Walter Reed hospital construction planning team. Led planning and testing of new hospital operating procedures within a “model ward and clinic” environment; with MITRE support, developed and tested use of a dual broadband cable system to support data, video and voice communications requirements (a side benefit was the development of the “listen while talk” cable protocol); and developed specification for an integrated hospital information system for the new hospital.

### **US Army Medical Service Corp Officer at Walter Reed Army Medical Center**

1968 - 1970 (2 years)

Completed Hospital Administration residency program; provided lead systems analyst support to the Computer Support in Military Psychiatry Program.

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## **Skills & Expertise**

**Strategic Planning**

**Enterprise Architecture**

**Healthcare Information Technology**

**CIOs**

**Operations Management**

**Business Process Re-engineering**

**Program Management**

**DoD**

**Information Assurance**

**Integration**

**IT Strategy**

**Military**  
**Systems Analysis**  
**Systems Engineering**  
**Management**  
**Government**  
**Defense**  
**Project Management**  
**Requirements Management**  
**Security Clearance**  
**Software Development**  
**System Architecture**  
**Cross-functional Team Leadership**  
**PMO**  
**SDLC**  
**Requirements Analysis**  
**Process Improvement**  
**Business Analysis**

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## Education

**University of Missouri-Columbia**

MS, Industrial Engineering, 1966 - 1968

**University of Missouri-Columbia**

MSPH, Health Care Administration/Public Health, 1966 - 1968

**University of Missouri-Columbia**

BS, Industrial Engineering, 1962 - 1966

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[Contact Charles Vance on LinkedIn](#)